



**PROVIDENT
FINANCIAL**

Acquisition of Yes Car Credit

An excellent acquisition

- > Good strategic fit
- > Opportunity for leading position in attractive market
- > Unique and attractive credit-led business model
- > Excellent growth prospects
- > Modestly earnings enhancing in 2003; increasingly thereafter

Principal terms of the transaction

- > Purchase price: £53 million unconditional
- > Management incentivised by earn-out
- > Total earn-out capped at £88m
- > 2003 acquisition multiple reduces as earn-out increases
- > Funding - bank debt plus an equity placing of £50m
- > Target capital structure achieved

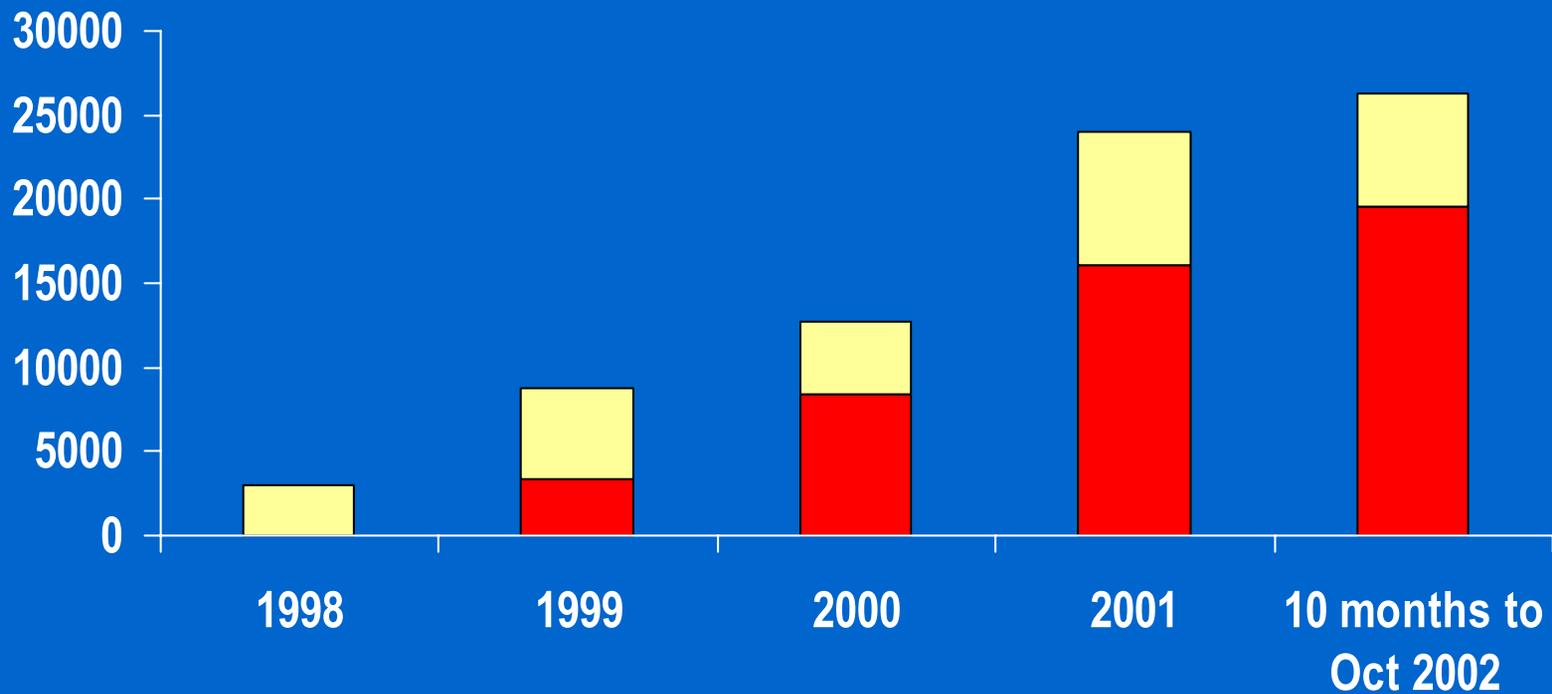
Yes Car Credit – The business

- > Founded in 1997
- > £152.6m turnover for 2001
- > Unique credit-led business model
- > Integrated sub-prime car finance, car sales and insurance
- > Sells & provides 4-year finance for cars, normally 3 - 5 years old
- > Average vehicle sales price around £4,800
- > Repayment by direct debit

Yes Car Credit's growth record

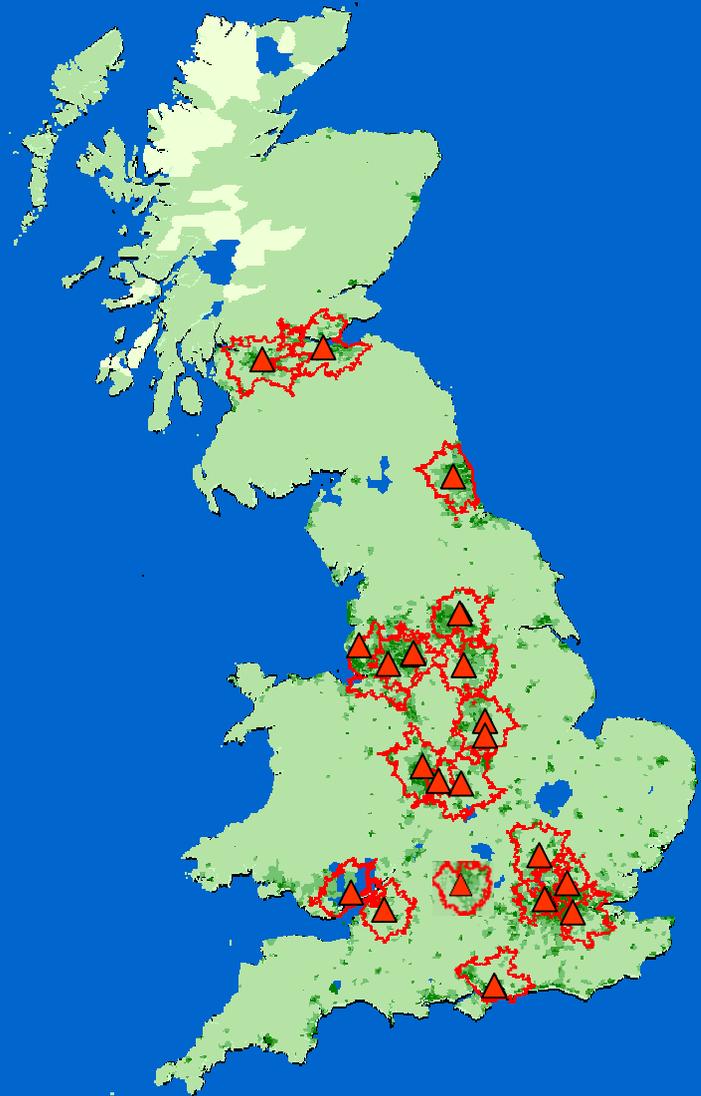
Cars sold

■ In-House Finance ■ External Finance



Branch network & customer acquisition

- > National TV advertising
- > National press advertising
- > Direct mail
- > Internet
- > Affinity partners
- > Partial geographic coverage



Yes Car Credit sales process

- > National advertising
- > Contact with call centre
- > Finance first, then select car
- > Related insurances arranged
- > High ratio of sales to appointments

Customer benefits

- > Confidence of acceptance
- > No complicated forms
- > Quality car
- > Insurance products to reduce risk
- > Competitive APRs

Competitive advantages of the Yes Car Credit “integrated” model

- > Control of customer acquisition
- > Ownership of the customer relationship
- > Captures all of the profit
- > Direct control of quality of cars

Yes Car Credit - financial summary

	2000	2001	PRO FORMA 2002 10 months to Oct.
Car unit sales	12,718	24,049	26,276
Finance contracts written	8,356	16,035	19,592
£m			
Turnover	80	153	181
Profit/(loss) before tax	(3.1)	(1.6)	4.0
Net receivables	52	103	158
Gross borrowing	63	118	178
Deferred revenue	32	62	93

Credit quality

	2000	2001
Net receivables (£m)	52	103
Bad debt charge (£m)	7.1	12.9
% of receivables	13.6%	12.5%
% of turnover	8.9%	8.5%

Financial information

Unaudited balance sheet as at 31 October 2002

	£m	£m
Fixed assets		4
Vehicle stock		11
Gross receivables	265	
Less: deferred revenue	(93)	
Less: provision for bad debts	<u>(14)</u>	
Net receivables		158
Other net current liabilities		(2)
Bank and other borrowings		<u>(178)</u>
Net liabilities		<u><u>(7)</u></u>

Growth prospects

Sub-prime car finance market forecast to grow at 6% p.a

Advances pa (through car dealers)

Sub-prime used cars

£1.5bn

Predicted growth rate*:

c.6% pa

*Datamonitor

Growth prospects

Compared to the USA, the UK sub-prime car finance market is relatively under developed

	UK Sub-prime	USA Sub-prime
Finance penetration	48%	90%
Replacement frequency	3.4 years	3.0 years
Cars per household	0.75	1.25

Growth prospects

Summary of key growth drivers for Yes Car Credit

- > Market expected to grow by 6% per annum
- > Greater access to funding
- > Scope to expand branch network
- > Increased in-house financing
- > Increasing profits from deferred revenue release

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Terms of the transaction

- > £41 million payable to corporate vendors on completion
- > £6 million payable to management on completion
- > £6 million payable to management on 30 June 2004
- > Management earn-out calculated as 2.58 times average 2002 and 2003 adjusted audited profit after tax, payable on 30 June 2004 (capped at £50 million)
- > Institutional earn-out calculated at 6 times the excess of the average 2002 and 2003 adjusted audited profit after tax over £3.23m, payable on 30 June 2004 (capped at £38 million)

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